



Welcome to the Town Hall with Industry

Pioneering Alternate Design and Delivery Methodologies (ADDM)

Hosted by the U.S. Army Corps of Engineers (USACE), Middle East District

Event Mission

The U.S. Army Corps of Engineers (USACE) is committed to delivering vital public and military engineering services. As projects become more complex, our traditional delivery models (Design-Bid-Build and Design-Build) face growing pressure from accelerated timelines and constrained budgets. To solve the nation's toughest engineering challenges, we must evolve.

This Town Hall is an opportunity for a collaborative discussion between USACE and our industry partners. We aim to move beyond a "one-size-fits-all" approach and embrace a future of greater innovation, shared risk, and partnership. Your expertise is critical in helping us co-develop new frameworks for project delivery.

Problem Statement: How can USACE and Industry collaboratively structure and execute projects to significantly reduce delivery schedules, improve cost-effectiveness, and enhance the overall quality and life-cycle value of our infrastructure, moving beyond the limitations of our current models?

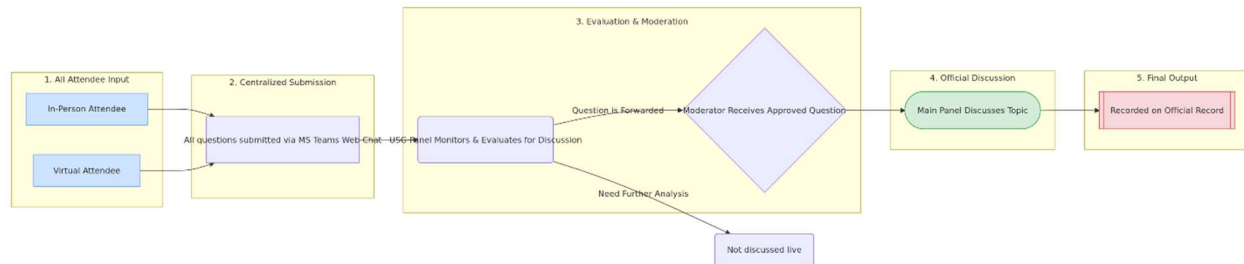
Rules of Engagement

1. **Stay Focused on the Mission:** Keep comments related to ADDM, barriers, and pilot projects. Let's avoid off-topic conversations to respect the agenda.
2. **This is a Public Forum:** Do not share proprietary or confidential information. All discussions will be treated as publicly releasable.
3. **One Conversation at a Time:** Please listen actively and allow speakers to finish before contributing. A moderator will guide the discussion.
4. **Be Solution-Oriented:** When discussing a challenge, please be prepared to also propose a potential solution or innovative idea.

5. Respect Time Limits: To ensure we hear from as many voices as possible, please keep your comments concise and to the point.

Audience Interaction Flowchart

For questions/remarks or comments to be evaluated equally the audience must submit everything through the Teams Web Meeting.



Today's Schedule & Session Summaries

Date: 26 March 2026 | Location: The Doubletree Hotel, Front Royal, VA & Virtual via MS Teams

Time	Activity & Session Focus
6:30 - 7:50 AM	Attendee Check-In
7:50 - 8:00 AM	Discussion Rules of Engagement & Disclaimer
8:00 - 8:30 AM	Opening Remarks & District Program Overview
8:30 AM - 12:00 PM	Morning Session: Education & Barrier Identification. This session will focus on the first two objectives of the day. Discussions will explore effective collaborative delivery models you have used, the ideal point for constructor integration, and successful case studies. We will also work to identify specific barriers (cultural, regulatory, or policy-based) to implementing new methods within the USCENTCOM region.
12:00 - 1:00 PM	Lunch Break

1:00 - Afternoon Session: Defining Opportunities & Future Frameworks. The afternoon will
3:50 PM concentrate on our third objective: defining pilot projects. We will discuss what makes a project a good candidate for a new collaborative model and what commitments are needed from USACE leadership. The conversation will then shift to the "End State," exploring ideal governance structures, risk-sharing, and performance metrics for future collaborative frameworks.

3:50 - Closing Remarks & Path Forward
4:00 PM

Key Objectives for Our Discussion

1. Educate the District on Emerging Methodologies: Gain understanding from industry on innovative models like Progressive Design-Build, Early Contractor Involvement, and Alliancing.
 2. Identify Barriers to Implementation: Understand the business, market, and regulatory barriers to implementing new methods in the CENTCOM Area of Responsibility.
 3. Define Pilot Project Opportunities: Identify two or three upcoming USACE projects that are ideal candidates for piloting a novel, collaborative design and delivery methodology.
-

Panel & USG Representatives

Industry Panel	
Daniel Hogan	BL Harbert Intl
Tim Rodriguez	Stanley Consulting
Kevin Connors	CDM Smith
Thomas McCarthy	Page Southerland Page, Inc
Brian Thorne	Tetra Tech
John Adams	AECOM Technical Services, Inc.
Louis Zecca	Conti Federal

USG Representatives

- District Commander: [COL Christopher Klein](#), USACE Middle East District
 - Division Chief: [Michael Hackman](#), Chief of Contracting
 - Division Chief: Paul Holcomb, Chief of Construction
 - Division Chief: Ted Upson, Chief of Engineering
 - Deputy Chief: Joey Behr, Program and Project Management Division (PPMD)
-

Administrative Notes

- Laptops Encouraged: All attendees are encouraged to bring their laptops to better follow along and participate in discussions.
- Virtual Audience Engagement: Our USG Division Chiefs will actively monitor the MS Teams web chat. They will engage with virtual participants and, time permitting, will introduce key questions and topics from the chat into the live discussion to ensure all voices are heard.
- Food & Refreshments: Coffee and water will be available throughout the day. The on-site hotel restaurant, Houlihan's Restaurant + Bar, will be open for breakfast from 6:30 AM to 9:00 AM and for dinner from 4:30 PM until close. The restaurant will be closed for lunch.
- Feedback: Please submit post-event feedback to CESWM-Industry-Inbox@usace.army.mil
- Public Information: All feedback and discussions from today will be handled as publicly releasable. Please do not share proprietary information.

Thank you for your participation and expertise. Let's build the future together. Engineering solutions for the Nation's toughest challenges.